



Cabrini College 2013 – 2016 Strategic Plan

Five years ago, Cabrini College embarked on a journey toward *defining the contemporary, Cabrinian education through excellence, social justice, and transformational teaching*. In the ensuing years, we have achieved significant progress toward realizing this vision and many of the goals and objectives included in the Strategic Agenda: Dateline 2007 – 2012. Thanks to the contributions of the entire community, the College can say with pride that we have followed the direction set out in the plan and are on track to successfully build upon our work on the major priorities articulated in 2007.

We have focused our attention and resources on mission and identity; the teaching and learning environment; student engagement and retention; our Cabrinian culture, especially diversity/inclusivity; and stewardship of our resources. As a result, among many other accomplishments, we have a newly re-articulated mission statement; a new Board approved Master Plan; a Strategic Plan for Graduate Studies; an Enrollment Management plan designed to recruit, enroll and retain best-fit students; expanded Living and Learning communities; a bold tuition-reduction plan; a student leadership development program; a nationally recognized domestic violence program; an award-winning student publication; partnerships with Catholic Relief Services, the MSC Swaziland mission, Norristown, and Sodexo; the President's Initiative for Mission Integration; the Inclusivity Council; a comprehensive marketing plan; a new one-stop Cavalier Express Center; a Technology in Teaching Task Force; and, of course our signature *Justice Matters* core curriculum. Through a focus on educational, operational and institutional effectiveness, mission integration and a renewed connection to our MSC roots, and through our ground-breaking core curriculum, innovative faculty and dedicated staff, we have made great strides forward and generated a sense of momentum and optimism.

It is time again to chart our path to the future. Building on the foundation of the past five years, we are poised to embark on the next phase of our journey toward a new and bold vision for 2020: ***Cabrini College will be a college of first choice and a national model for excellence in forming leaders who advance the common good in their communities and the world.*** This vision is both the logical extension of our previous work and the challenge for the foreseeable future.

To this end, we have begun the next institutional strategic planning process. As in the past, this process will be inclusive, forward thinking, and comprehensive. It will engage as many community members as possible in defining the criteria by which we will measure the success of our efforts, surfacing the critical strategic issues the college must address in the next three years, and developing the plan that will position Cabrini to achieve the vision. The Board expects to approve the final plan in February 2013. In the next 13 months, there will be many opportunities to connect with and participate in the strategic planning process. Your enthusiastic engagement, ideas and input will be critical to our success. Plan to participate, contribute and support in every way possible this ambitious effort to chart the next steps in the future of Cabrini College. Only with your commitment will the College move forward toward achieving our bold vision.